

Northern Border Partners, L.P.

Financial Highlights

(Unaudited: In Millions)

	Fourth Quarter		Year-to-Date	
	2000	1999	2000	1999
Operating Revenue	\$92.1	\$83.0	\$339.7	\$319.0
Net Income	\$20.4	\$19.5	\$76.7	\$81.0
Per Unit Net Income	\$0.65	\$0.65	\$2.50	\$2.70
Cash Flows From Operating Activities	\$45.6	\$37.2	\$192.1	\$173.4

Consolidated Statement of Income

(Unaudited: In Millions Except Net Income Per Unit)

	Fourth Quarter		Year-to-Date	
	2000	1999	2000	1999
Operating Revenue	\$92.1	\$83.0	\$339.7	\$319.0
Operating Expenses				
Operations and Maintenance	20.7	14.8	62.1	53.4
Depreciation and Amortization	16.4	13.8	63.0	54.8
Taxes Other Than Income	6.4	8.6	28.6	31.0
Total Operating Expenses	43.5	37.2	153.7	139.2
Operating Income	48.6	45.8	186.0	179.8
Interest Expense, Net	(23.0)	(17.9)	(81.5)	(67.7)
Other Income	3.1	0.7	8.7	4.5
Equity Earnings from Investments	2.1	0.0	1.6	0.0
Minority Interest	(10.4)	(9.1)	(38.1)	(35.6)
Net Income	\$20.4	\$19.5	\$76.7	\$81.0
EBITDA*	\$70.1	\$60.3	\$259.0	\$239.0
Per Unit Net Income	\$0.65	\$0.65	\$2.50	\$2.70
Average Units Outstanding	30.6	29.3	29.7	29.3
Distributions Received from Subsidiaries:				
Northern Border Pipeline	\$25.7	\$20.5	\$94.4	\$89.0
Crestone Energy Ventures	\$0.9	\$0.0	\$0.9	\$0.0
Black Mesa	\$0.6	\$0.5	\$1.9	\$1.9

*Represents net income plus minority interest, interest expense, net, and depreciation and amortization less equity AFUDC.

Operating Highlights

(Unaudited)

	Fourth Quarter		Year-to-Date	
	2000	1999	2000	1999
Northern Border Pipeline Company				
Operating Results:				
Gas Delivered (MMcf)	216,638	211,136	852,674	834,833
Average Throughput (MMcf/d)	2,430	2,358	2,400	2,353
Transportation Units (million dekatherm miles per day):				
Firm Service	2,266	2,285	2,276	2,289
Interruptible Service	40	10	19	6
Financial Results (In Millions):				
Operating Revenue	<u>\$79.2</u>	<u>\$77.8</u>	<u>\$311.0</u>	<u>\$298.3</u>
Operating Expenses				
Operations and Maintenance	11.6	10.9	41.5	38.7
Depreciation and Amortization	13.7	13.1	57.3	51.9
Taxes Other Than Income	<u>6.3</u>	<u>8.4</u>	<u>28.0</u>	<u>30.3</u>
Total Operating Expenses	<u>31.6</u>	<u>32.4</u>	<u>126.8</u>	<u>120.9</u>
Operating Income	47.6	45.4	184.2	177.4
Interest Expense, Net	(16.1)	(15.9)	(65.2)	(60.2)
Other Income	<u>3.1</u>	<u>0.7</u>	<u>8.1</u>	<u>1.4</u>
Net Income	34.6	30.2	127.1	118.6
Net income to Minority Interest	<u>(10.4)</u>	<u>(9.1)</u>	<u>(38.1)</u>	<u>(35.6)</u>
Net Income to Northern Border Partners	<u>\$24.2</u>	<u>\$21.1</u>	<u>\$89.0</u>	<u>\$83.0</u>
EBITDA*	<u>\$64.3</u>	<u>\$59.2</u>	<u>\$249.3</u>	<u>\$230.6</u>
Capital expenditures:				
Maintenance	\$4.3	\$4.1	\$8.1	\$13.7
Growth	\$4.1	\$8.0	\$7.4	\$88.0

*Represents net income plus minority interest, interest expense, net, and depreciation and amortization less equity AFUDC

Operating Highlights

(Unaudited)

	Fourth Quarter		Year-to-Date	
	2000	1999	2000	1999
Crestone Energy Ventures, L.L.C.				
Operating Results:				
Volumes (MMcf/d):				
Powder River	293	0	293	0
Wind River	104	0	104	0
Financial Results (In Millions):				
Operating Revenue	<u>\$7.5</u>	<u>\$0.0</u>	<u>\$7.5</u>	<u>\$0.0</u>
Operating Expenses				
Operations and Maintenance	5.1	0.0	5.1	0.0
Depreciation and Amortization	<u>2.0</u>	<u>0.0</u>	<u>2.6</u>	<u>0.0</u>
Total Operating Expenses	<u>7.1</u>	<u>0.0</u>	<u>7.7</u>	<u>0.0</u>
Operating Income	0.4	0.0	(0.2)	0.0
Equity Earnings from Investments	<u>2.1</u>	<u>0.0</u>	<u>1.6</u>	<u>0.0</u>
Net Income	<u>\$2.5</u>	<u>\$0.0</u>	<u>\$1.4</u>	<u>\$0.0</u>
EBITDA*	<u>\$4.5</u>	<u>\$0.0</u>	<u>\$4.0</u>	<u>\$0.0</u>
Capital expenditures:				
Maintenance	\$0.0	\$0.0	\$0.0	\$0.0
Growth	\$3.8	\$0.0	\$3.8	\$0.0

Note: There are no operating results reported in 1999 for Crestone Energy Ventures, L.L.C. since a majority of the assets were acquired in September 2000.

*Represents net income plus interest expense, net, and depreciation and amortization.

Operating Highlights

(Unaudited)

	Fourth Quarter		Year-to-Date	
	2000	1999	2000	1999
Black Mesa				
Operating Results:				
Tons of Coal Shipped (In Thousands)	1,219	1,272	4,711	4,494
Financial Results (In Millions):				
Operating Revenue	<u>\$5.4</u>	<u>\$5.2</u>	<u>\$21.2</u>	<u>\$20.6</u>
Operating Expenses				
Operations and Maintenance	3.2	3.5	13.2	13.4
Depreciation and Amortization	0.7	0.7	3.0	2.9
Taxes Other Than Income	<u>0.2</u>	<u>0.2</u>	<u>0.6</u>	<u>0.7</u>
Total Operating Expenses	<u>4.1</u>	<u>4.4</u>	<u>16.8</u>	<u>17.0</u>
Operating Income	1.3	0.8	4.4	3.6
Interest Expense, Net	<u>(0.4)</u>	<u>(0.4)</u>	<u>(1.7)</u>	<u>(2.0)</u>
Net Income	<u>\$0.9</u>	<u>\$0.4</u>	<u>\$2.7</u>	<u>\$1.6</u>
EBITDA	<u>\$2.0</u>	<u>\$1.5</u>	<u>\$7.4</u>	<u>\$6.5</u>
Capital expenditures:				
Maintenance	\$0.0	\$0.0	\$0.4	\$0.6
Growth	\$0.0	\$0.0	\$0.0	\$0.0

*Represents net income plus interest expense, net, and depreciation and amortization.

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